

Name:

Enrolment No:



UNIVERSITY OF PETROLEUM AND ENERGY STUDIES
End Semester Examination, May 2022

Course: Project Management

Program: BBA (LM)

Course code: LSCM 3001

Instructions: Use of calculator is allowed

Semester: IV

Time: 03 Hours

Max. Marks: 100

SECTION A (Fill in the blanks)

		Marks	CO
Q 1	Explain the following terms in one line: a) Project Life Span b) S Curve c) Market share d) EIA e) Contract f) PMI g) Force Majeure h) NPV i) Cost Overrun j) WACC	2*10 = 20	CO 1

SECTION B

Q 2 (a)	Present a sector wise classification of projects.	5	CO 2
Q 2 (b)	Distinguish between CPM & PERT.	5	CO 2
Q 2 (c)	Summarize the positive & negative social impacts of projects.	5	CO 2
Q 2 (d)	Write short note on working of a Totally Projectized Organization.	5	CO 2

SECTION-C

Q 3 (a)	Why contracts are required in projects? How we will determine the validity of a contract (essential elements)? Give a classification of contracts.	10	CO3
Q 3 (b)	How project technical and environmental feasibility study is conducted for any transportation sector project?	10	CO3

Q 3 (c)	A project consists of 12 activities whose precedence relationships and their time estimates (in days) are shown as follows:												10	CO3	
	ACTIVITY	A	B	C	D	E	F	G	H	I	J	K			L
	Immediate predecessor(s)	-	-	-	A	A	B, E	C	C	D	F, G	H			K
	Optimistic (a)	4	2	5	8	4	5	5	6	7	8	2			4
	Most Likely (m)	6	3	5	10	5	6	8	8	7	10	3			5
Pessimistic (b)	8	4	5	12	6	7	11	10	13	12	4	6			
Find the expected project completion time.															

SECTION-D

Q 4 (a)	The following table gives the data on a project. (total cost in thousand Rupees)					15	CO 4
	Activity	Description	Predecessor(s)	Duration (Weeks)	Total Cost		
	H	Basic design	-	10	100		
	I	Hardware design for A	H	8	64		
	J	Hardware design for B	H	6	96		
	K	Drawings for B	J	4	16		
	L	Software specifications	J	2	36		
	M	Parts purchase for B	J	4	84		
	N	Parts purchase for A	I	4	80		
	O	Drawings for A	I	5	50		
	P	Installation drawings	I,J	5	60		
	Q	Software purchases	L	5	80		
	R	Delivery of parts for B	M	5	0		
	S	Delivery of parts for A	N	3	0		
	T	Software delivery	Q	3	0		
	U	Assembly of A	O,S	1	14		
	V	Assembly of B	K,R	5	80		
	W	Test A	U	2	24		
	X	Test B	V	3	36		
Y	Final Installation	P,W,X	8	104			
Z	Final system test	Y,T	6	66			
Plan the project execution using Gantt chart.							

Q 4 (b)	Draw the project cost baseline of the same project.	15	CO4
---------	---	----	-----